

## DIRECTOR OF PUBLICATIONS



**Heather Penney**, senior resident fellow for the Mitchell Institute for Aerospace Studies, where she conducts extensive research on cutting-edge defense policy with a focus on the leveraging the critical advantage that only aerospace power affords.

Prior to joining Mitchell, Penney worked over a decade in the defense industry focused on defense budgets, supporting program execution, and capture campaign management. She served in the D.C. Air National Guard flying F-16s and G-100s; she has also served in the Air Force Reserve in the National Military Command Center. She has also lectured extensively on subjects such as Air Force capabilities and force structure; organizational command and control; reforming the defense personnel system; and other defense policy issues to a broad number of organizations, universities, and military institutions.

Penney received her undergraduate degree from Purdue University, majoring in English with a minor in Philosophy; and earned her Master of Arts in American Studies from Purdue University as well. She continues to fly vintage aircraft, has raced jets, and tours with the Collings Foundation.